



Imvestor Update Cabal Callaborative Digital Ethical Investor Update Q1 FY24

July 2023

Safe Harbor



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PDS@2023



Who are we?

Global Fashion Infrastructure Company with customized solutions to retailers & brands



Our Philosophy



Our Vision

Be the most admired global enterprise providing innovative fashion solutions in the most ethical and trusted way.



Our Values

Trust, Integrity and Ethics

Transparency,

People First

Entrepreneurial Spirit

Collaboration & Teamwork

Customer Centricity

Social Responsibility

Process of Value Creation

Design-led Sourcing



600+ Compliant partnered factories

250+ Dedicated designers

In-house product development expertise

Leveraging Market and Global Trade intelligence for speed

Manufacturing

Facilitates with LEED Gold

Certification and HIGG Index

Sourcing as a **Service**



Partnership model with full transparency and strong controls

Exclusive teams and infrastructure for customers as an Extension of the Brand/Retailer

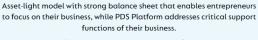
Technology











Empowers entrepreneurs with







Procurement synergies in fabrics, trims and raw materials



The entrepreneur-driven Plug-and-Play platform enables us to deliver our customers with specialized and customized services backed by-



sustainability



\$450+ mn supporting

the entire eco - system



compliance, legal and audit components

Brand Management

Owned Manufacturing Facilities End to End services of design, range planning, product Dedicated capacities with a longdevelopment, buying, and sourcing term commitment

> Influencer led, Collab, Licensed **Brands, Acquired Brand** Management





Attract and enable entrepreneurial creativity

Membership



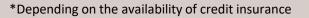
Maximize customer relationships



Drive economies of scale and synergies across operations



Deliver world-class customized offerings and services to customers





Key Highlights for the quarter





With pickup of demand, the trajectory for margins accretion should continue

\$368mn (₹3,025 cr) Gross margins of 18.7% and EBITDA of 3.2%

Building capabilities to monetize on opportunities unravelling

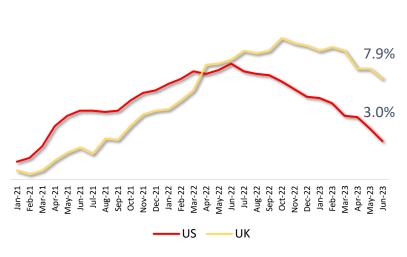
Note: Growth based on ₹ values; in \$ terms 6%

Macro Economic Factors Driving the Industry



Falling raw material prices have eased cost pressures while Interest rates continue to be high







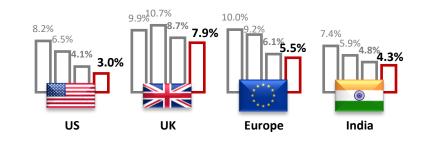
US CPI increased by 3%, the smallest 12-month increase since Apr-21



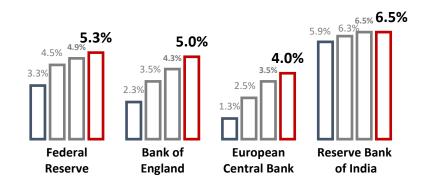
While the UK CPI rose by 7.9% in the 12 months to Jun-23, down from 10.4% in February



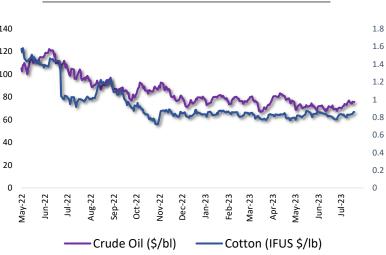




Rising Interest Rates







Cotton prices have decreased by approximately 1% over the last 6 months

Over the same time period, Crude oil prices have also decreased by approximately 7%, but remain elevated

Source: https://www.emergingtextiles.com/220718-cotton-prices-on-international-and-domestic-markets-weekly/ Intrps://tradingeconomics.com/country-list/inflation-rate RBI repo rate - Indian central and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rate - European Central Bank's current and historic interest rates (global-rates.com), BEC Birefo rates - European Central Bank's current and bistoric interes

Strategic Growth Opportunities Available in the Economy





Cost pressures have eased in the industry for the raw materials

(1)

2

Demand remained softened due to the rising interest rates and recessionary signals were witnessed across key geographies





Strategic growth opportunities are unfolding in the industry

3

4

Translating into higher growth and profitability over medium and long term



Successfully Completed Acquisition of Ted Baker Design Group, UK



Acquired 100% stake in Ted Baker Design Group

Global hub for the Ted Baker brand and manage the design, development, and product innovation servicing partners around the world

Core licensee and operating partner for Ted Baker in the UK & Europe

Acquisition includes Net
Working Capital & Employees
transfer to the entity

Acquired at NAV of £14.6mn

Integration of Ted Baker Design Group (TDG) is currently underway

In the first 15 days of acquisition, TDG recorded ~₹30cr topline with ~9% bottom-line

Acquisition is expected to be ROCE accretive and leading to unfolding of many similar opportunities

Note: Acquired legal entity New Lobster Ltd which has the employees and net working capital

Continuing efforts towards Sustainable Fashion

Capex incurred to enhance capabilities





~1.6mn kWh

Annual Electricity
Consumption for
last year

~1.15mn kWh
Estimated Annual

Output from the
Solar Plant

Installed a solar panel project at Green Smart Shirts
Ltd

Generates clean energy and would be beneficial for the environment as well as the company

Enabling GSSL

- LEED Platinum Certification
- Cost savings
- Improved efficiency
- Lower Carbon emissions
- Create a healthier workplace

Invested in upgrading its premises to improve fire resistance ratings, which also helps in securing U.S. customers

Progress Apparels, the second manufacturing facility in Bangladesh, received funding from Good Fashion Fund for the wash plant enabling reduction in water consumption



Building a Diverse Global Enterprise





PDS ESG Aspiration on a Page



#PDS4Sustainability

REDUCE EMISSIONS



The PDS emissions strategy will place us on a path consistent with limiting global warming to 1.5°C, in line with the Paris Agreement on climate change and achieving Net Zero by 2050 at the latest.

Our strategy and targets will be driven by and aligned to the United Nations Framework Convention on Climate Change, grounded in science and driven by data.

2023

RESPECT WATER & THE ENVIRONMENT

To eliminate the risk of deforestation within our manmade cellulosic fibres (MMCF) supply chain.

To protect biodiversity and mitigate the use of hazardous chemicals **We are committed to using only MMCFs from sources with the highest environmental standards by the end of 2027.**

We will continue to focus on lower impact water usage processes for dying and finishing with a target of reducing our overall water usage by 20% in our own- and third-party facilities by 2030.

THINK CIRCULAR



Our aim is to progressively support our industries move from a linear product model to a circular one with a focus on design longevity, product and raw material quality that keeps our products in use for longer and the use of lower impact or recycled materials.

We aim to create Circular business models and end of life product solutions that can deliver value through innovation and new strategic growth opportunities.

The PDS objective is to be part of the solution, not the problem.

PEOPLE & COMMUNITIES



PDS is committed to creating a sustainable future for our business, our people, supply partners and the communities we serve.

We seek to create a positive impact throughout our supply chain by embedding the UN Global Impact principles into how we behave and act as a responsible business Education can transform a child's life and break the cycle of poverty. We're improving basic literacy and numeracy; working alongside communities in Bangladesh and India by

providing free primary and

than 1000 children by 2026

secondary education for more

TARGETS

Join the UN Global Compact Define our scope 1 and Scope 2 baseline

2024

Define our scope 3 baseline



2025

2026

1000 children from vulnerable communities in free education 2027

2027 – All MMCF to be responsibly sources 2030

Reduce our water consumption by 30% 2050

Net zero

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S&P ESG Rating – PDS participation & outcome







Started on a strong footing with and target to improve rating

S&P Global Ratings

Criteria Include

Governance & Economic dimension

- Corporate Governance
- Code of Business Conduct
- Risk and Crisis Management

Environmental dimension

- Environmental Reporting
- Operational Eco-Efficiency
- Climate Strategy

Social dimension

- Human Rights
- Human Capital Development
- Corporate Citizenship & Philanthropy



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1.

Setting Context

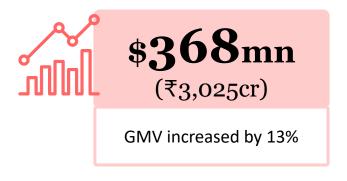


- ☐ Quarter 1 is usually the leanest quarter for PDS
- ☐ Q1 FY23 benefitted from pent-up demand and resulted in a strong quarter compared to a usual Q1
- This quarter was impacted by
 - Global economic crisis
 - Muted demand
 - Inventory build-up
 - Extended EID holidays of 16 days in Q1 FY24 compared to 9 days in Q1 FY23, due to which production slowed down
- However, key markets mainly the UK, Europe, and the US representing >80% of toplines is beginning to show signs of recovery

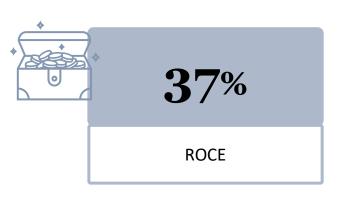


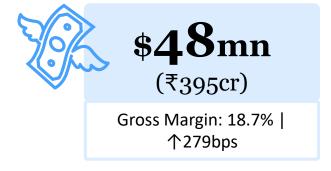
Key Financial Highlights for this Quarter (Q1 FY24)

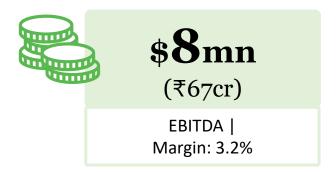


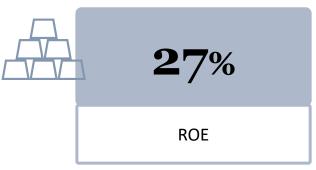






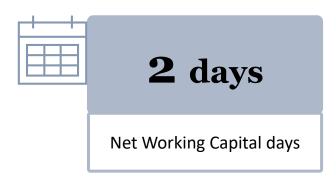






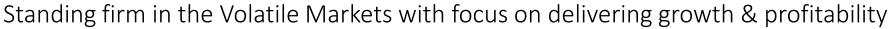






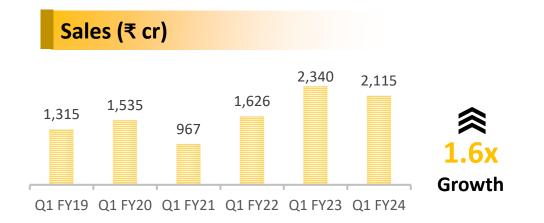
Note: Growth, margins, ROCE and ROE are based on ₹ values as reported on the stock exchange and published in the investor update | ROCE is based on Net Capital Employed. ROCE and ROE are based on ₹ TTM figures.

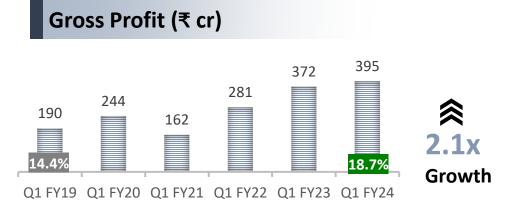
Performance in Q1 over last 6 years

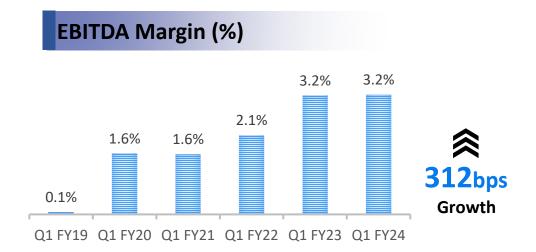


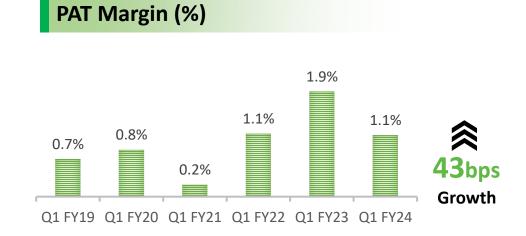










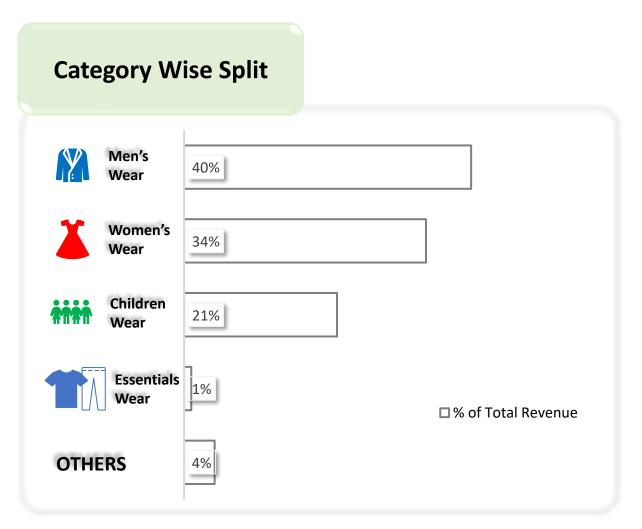


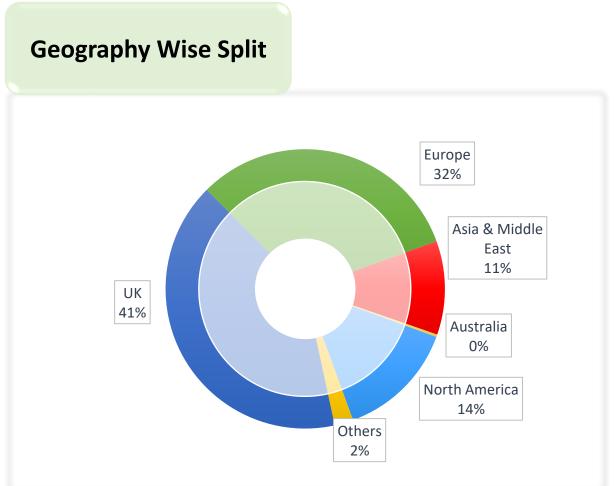
Note: Q1 FY22 excludes Profit from the sale of real estate | Q1 FY21 was impacted by the Global Covid-19 Pandemic

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Revenue Break-up and Margin Thereof for Q1 FY24



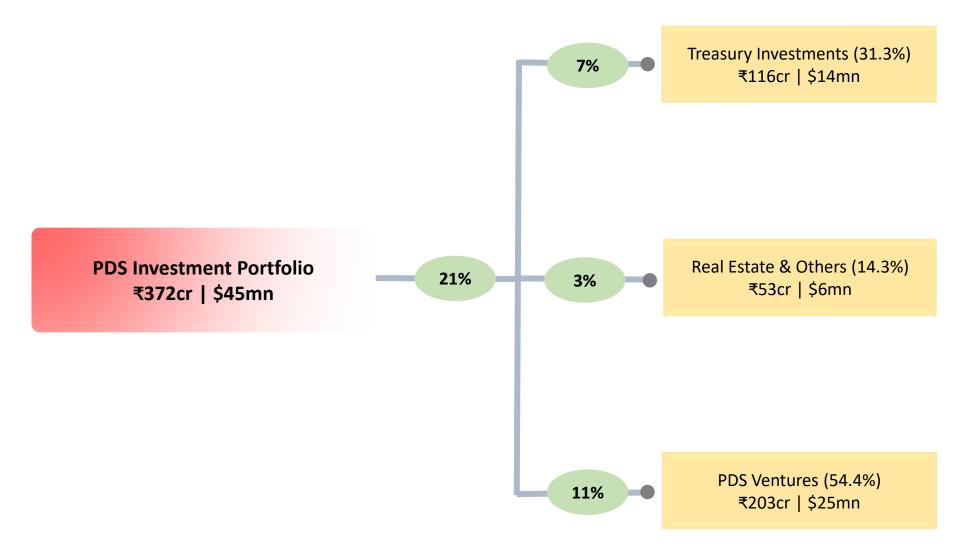




Note - *Broad Estimates

Investment in PDS Ventures, Real Estate & others





% of total PDS gross capital employed

Note: Excludes HK real estate property used for operating purposes at a book value of \$3.2mn (₹26cr)

Q1 FY24 Performance Across Segments



	Sourcing	Manufacturing	PDS Ventures and Investments#	PDS Consolidated
Revenue	\$247mn ₹2,031cr	 - \$14mn ₹117cr	\$0.1mn ₹1cr Revenue captured in Other Income	\$257mn ₹2,115cr
EBIT (Including other income)	\$5mn ₹45cr (Margin: 2.2%)	\$0.5mn ₹4cr (Margin: 3.5% up by 86bps)	 ֈ\$0.1mn -₹1cr ₌	\$6mn ₹51cr Margin: 2.4%
Gross Capital Employed % of Total	\$114mn ₹932cr <i>52%</i>	 \$58mn ₹474cr <i>27%</i>	 \$45mn ₹372cr <i>21%</i>	\$217mn ₹1,778cr
Net Capital Employed	-	 	├ -	\$140mn ₹1,147cr
ROCE	38%*	6%*	10%*	37 %

^{*}based on gross capital employed | Consolidated ROCE based on net capital employed | PDS Consolidated numbers above are post eliminations. Margins are based on ₹ figures. # Includes others |

Consolidated Profit & Loss

For the Quarter ended June 23



₹ in Cr, unless mentioned otherwise

Particulars	Quarter ended	Quarter ended	Q1 Growth	Full Year ended	Quarter ended
rai ticulai s	30-Jun-23	30-Jun-22	(Y-o-Y)	31-Mar-23	31-Mar-23
Income from Operations	2,115	2,340	-10%	10,577	2,742
COGS	1,720	1,968	-13%	8,806	2,287
Gross Profit	395	372	6%	1,771	454
Gross Margin (%)	18.7%	15.9%	279 bps	16.7%	16.6%
Employee Expense	200	176	14%	761	189
% of Income from Operations	9.5%	7.5%	194 bps	7.2%	6.9%
Other Expenses	127	122	5%	551	133
% of Income from Operations	6.0%	5.2%	83 bps	5.2%	4.8%
EBITDA	67	74	-9%	459	133
EBITDA Margin (%)	3.2%	3.2%	2 bps	4.3%	4.8%
Depreciation	22	19	15%	80	23
Other Income	5	3	79%	52	2
EBIT	51	58	-13%	431	112
EBIT Margin (%)	2.4%	2.5%	-9 bps	4.1%	4.1%
Finance Cost	23	10	128%	74	27
Profit before exceptional items and tax	27	48	-43%	356	85
Add: Profit/(Loss) of Associates	1	0		0	1
Profit Before Tax	28	47	-40%	357	86
Tax Expenses	5	3	60%	30	9
Profit After Tax	23	44	-47%	327	77
PAT Margin (%)	1.1%	1.9%	-78 bps	3.1%	2.8%
- Owners of the Company	19	37	-49%	265	57
- Non controlling interest	4	7	-37%	62	20

Key Highlights

- Q1 FY24 was impacted by muted demand vs Q1 FY23 which was a strong quarter that benefited from pent-up demand
- 2. Gross Margins increased by 279bps to 18.7% vs 15.9%
 - a. Result of better pricing due to lower demand
- 3. Reported EBITDA at ₹67 with 3.2% margins
- 4. Finance costs continue to be high due to a higher base rate
 - a. Avg SOFR: Q1 FY23= 0.70% vs Q1 FY24=4.96%
- 5. Reported PAT of ₹23cr with 1.1% margin

Consolidated Balance Sheet



$\mathbf{\xi}$ in Cr, unless mentioned otherwise

Particulars	As on	As on
Tarticalars	30-Jun-23	30-Jun-22
Non-Current Assets	903	823
Current Assets	2,443	2,369
Inventories	411	324
Trade Receivables	1,086	1,215
Cash and cash equivalents	401	324
Other Bank Balances	230	223
Other Current Assets	316	283
Total Assets	3,346	3,192
Total Equity	1,121	983
Non-Current Liabilities	104	117
Borrowings	0	0
Other Non-Current Liabilities	103	117
Current Liabilities	2,122	2,092
Borrowings	657	662
Trade Payables	1,260	1,287
Other Current Liabilities	205	143
Total Equity & Liabilities	3,346	3,192

Particulars	As on 30-Jun-23	As on 30-Jun-22
Calculated basis LTM P&L items		
Inventory Days	18	15
Debtor Days	38	46
Payables Days	54	59
NWC Days	2	3
Total Debt	657	662
Net Debt	26	115

Working Capital & Leverage Ratios:

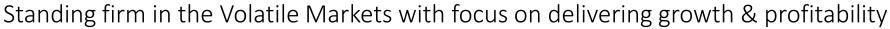
- 1. Increase in inventory attributable to the acquisition of Ted Baker
- 2. Net Working Capital Days of 2 days vs 3 days as of June 2022
- 3. Net Debt has decreased by ₹89cr to ₹26cr in June 2023 from ₹115cr in June 2022

Return to Stakeholders:

- 1. Reported ROCE of 37% vs 30% in Q1 FY23
- 2. Reported ROE of 27% vs 28% in Q1 FY23

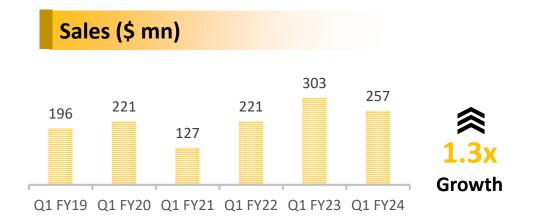


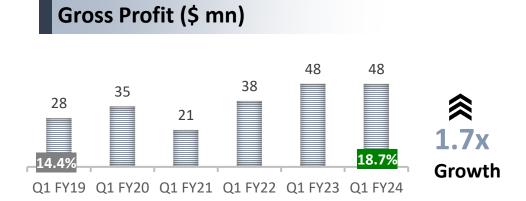
Performance in Q1 over last 6 years

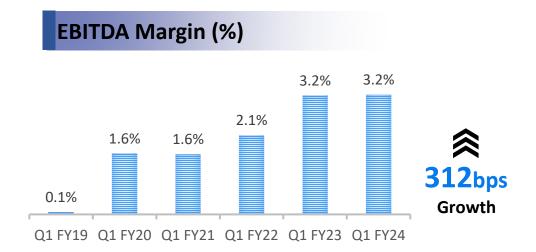


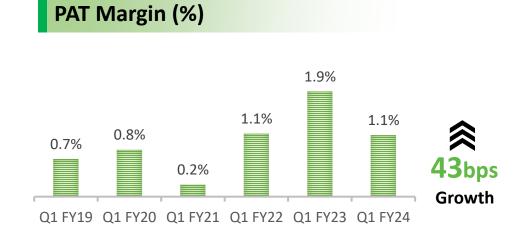












Note: Q1 FY22 excludes Profit from the sale of real estate | Q1 FY21 was impacted by the Global Covid-19 Pandemic

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Consolidated Profit & Loss

For the Quarter ended June 23



US\$ in mn, unless mentioned otherwise

Particulars	Quarter ended	Quarter ended	Q1 Growth	Full Year ended	Quarter ended
	30-Jun-23	30-Jun-22	(Y-o-Y)	31-Mar-23	31-Mar-23
Income from Operations	257.3	302.9	-15%	1,315.5	333.4
COGS	209.2	254.8	-18%	1,095.2	278.2
Gross Profit	48.1	48.1	0%	220.3	55.2
Gross Margin (%)	18.7%	15.9%	279 bps	16.7%	16.6%
Employee Expense	24.4	22.8	7%	94.7	23.0
% of Income from Operations	9.5%	7.5%	194 bps	7.2%	6.9%
Other Expenses	15.5	15.7	-2%	68.5	16.1
% of Income from Operations	6.0%	5.2%	83 bps	5.2%	4.8%
EBITDA	8.2	9.6	-15%	57.1	16.2
EBITDA Margin (%)	3.2%	3.2%	2 bps	4.3%	4.9%
Depreciation	2.6	2.4	8%	10.0	2.7
Other Income	0.6	0.3	68%	6.4	0.2
EBIT	6.1	7.5	-18%	53.6	13.6
EBIT Margin (%)	2.4%	2.5%	-9 bps	4.1%	4.1%
Finance Cost	2.8	1.3	114%	9.2	3.4
Profit before exceptional items and tax	3.3	6.2	-47%	44.3	10.3
Add: Profit/(Loss) of Associates	0.1	-0.1		0.0	0.1
Profit Before Tax	3.4	6.1	-44%	44.4	10.4
Tax Expenses	0.6	0.4	50%	3.7	1.1
Profit After Tax	2.8	5.7	-50%	40.6	9.3
PAT Margin (%)	1.1%	1.9%	-78 bps	3.1%	2.8%
- Owners of the Company	2.3	4.8	-52%	33.0	6.8
- Non controlling interest	0.5	0.9	-41%	7.7	2.5

Key Highlights

- 1. Q1 FY24 was impacted by muted demand vs Q1 FY23 which was a strong quarter that benefited from pent-up demand
- 2. Gross Margins increased by 279bps to 18.7% vs 15.9%
 - Result of better pricing due to lower demand
- 3. Reported EBITDA at \$8mn with 3.2% margins
- 4. Finance costs continue to be high due to a higher base rate
 - a. Avg SOFR: Q1 FY23= 0.70% vs Q1 FY24=4.96%
- 5. Reported PAT of \$3mn with 1.1% margin

Consolidated Balance Sheet



US\$ in mn, unless mentioned otherwise

	As on	As on
Particulars	30-Jun-23	30-Jun-22
Non-Current Assets	110.1	104.2
Current Assets	297.8	299.9
Inventories	50.1	41.0
Trade Receivables	132.4	153.9
Cash and cash equivalents	48.9	41.0
Other Bank Balances	28.1	28.2
Other Current Assets	38.5	35.8
Total Assets	407.9	404.1
Total Equity	136.7	124.5
Non-Current Liabilities	12.6	14.8
Borrowings	0.0	0.0
Other Non-Current Liabilities	12.6	14.8
Current Liabilities	258.6	264.9
Borrowings	80.0	83.8
Trade Payables	153.6	163.0
Other Current Liabilities	25.0	18.2
Total Equity & Liabilities	407.9	404.1

Particulars	As on 30-Jun-23	As on 30-Jun-22
Calculated basis LTM P&L items		
Inventory Days	17	14
Debtor Days	38	44
Payables Days	53	56
NWC Days	2	3
Total Debt	80	84
Net Debt	3	15

Working Capital & Leverage Ratios:

- 1. Increase in inventory attributable to acquisition of Ted Baker
- 2. Net Working Capital Days of 2 days vs 3 days as of June 2022
- 3. Net Debt has decreased by \$11.4mn to \$3.2mn in June 2023 from \$14.6mn in June 2022

Return to Stakeholders:

- 1. Reported ROCE of 37% vs 32% in Q1 FY23
- 2. Reported ROE of 28% vs 30% in Q1 FY23

Standalone Profit & Loss

For the Quarter ended June 23



		-					-		
Particulars (\$mn)	Quarter ended	Quarter ended	Q1 Growth		Particulars (₹ cr)	Quarter ended	Quarter ended	Q1 Growth	Full Year ended
(41111)	30-Jun-23	30-Jun-22	(Y-o-Y)	31-Mar-23	- and	30-Jun-23	30-Jun-22	(Y-o-Y)	31-Mar-23
Income from Operations	16.1	5.2	206%	57.6	Income from Operations	132	40	226%	463
COGS	12.2	2.8	335%	42.1	COGS	100	22	363%	338
Gross Profit	3.9	2.4	59%	15.5	Gross Profit	32	19	70%	125
Gross Margin (%)	24.2%	46.6%	-2,236 bps	26.9%	Gross Margin (%)	24.2%	46.6%	-2,236 bps	26.9%
Employee Expense	1.5	1.3	14%	6.3	Employee Expense	12	10	21%	51
% of Income from Operations	9.3%	24.9%	-1,564 bps	10.9%	% of Income from Operations	9.3%	24.9%	-1,564 bps	10.9%
Other Expenses	1.5	0.5	213%	5.3	Other Expenses	13	4	233%	43
% of Income from Operations	9.6%	9.4%	20 bps	9.3%	% of Income from Operations	9.6%	9.4%	20 bps	9.3%
EBITDA	0.9	0.6	35%	3.9	EBITDA	7	5	43%	31
EBITDA Margin (%)	5.4%	12.3%	-692 bps	6.7%	EBITDA Margin (%)	5.4%	12.3%	-692 bps	6.7%
Depreciation	0.2	0.1	62%	0.7	Depreciation	2	1	73%	6
Other Income	0.0	0.2	-89%	8.6	Other Income	0	2	-88%	69
EBIT	0.7	0.7	-8%	11.8	EBIT	6	6	-2%	94
EBIT Margin (%)	4.3%	14.2%	-989 bps	20.4%	EBIT Margin (%)	4.3%	14.2%	-989 bps	20.4%
Finance Cost	0.0	0.0	59%	0.2	Finance Cost	0	0	69%	1
Profit Before Tax	0.6	0.7	-10%	11.6	Profit Before Tax	5	6	-5%	93
Tax Expenses	0.2	0.2	-5%	0.8	Tax Expenses	1	1	1%	7
Profit After Tax	0.5	0.5	-12%	10.7	Profit After Tax	4	4	-7%	86
PAT Margin (%)	2.9%	10.3%	-733 bps	18.7%	PAT Margin (%)	2.9%	10.3%	-733 bps	18.7%
EPS Basic	0.00	0.00	-12%	0.08	EPS Basic	0.30	0.32	-6%	6.62
EPS Diluted	0.00	0.00	-13%	0.08	EPS Diluted	0.29	0.31	-7%	6.50

Standalone Balance Sheet



Particulars (\$ mn)	As on	As on
raiticulais (\$ iiii)	30-Jun-23	30-Jun-22
Non-Current Assets	25.4	26.4
Current Assets	21.6	22.5
Inventories	0.0	0.0
Trade Receivables	8.5	8.9
Cash and cash equivalents	6.7	7.0
Other Bank Balances	4.4	4.5
Other Current Assets	2.0	2.1
Total Assets	47.0	48.8
Total Equity	27.7	28.8
Non-Current Liabilities	0.7	0.8
Borrowings	0.0	0.0
Other Non-Current Liabilities	0.7	0.8
Current Liabilities	18.6	19.3
Borrowings	1.5	1.6
Trade Payables	8.6	9.0
Other Current Liabilities	8.4	8.7
Total Equity & Liabilities	47.0	48.8

Particulars (₹ cr)	As on	As on
Tarticulars (\ cr)	30-Jun-23	30-Jun-22
Non-Current Assets	208	208
Current Assets	178	178
Inventories	0	0
Trade Receivables	70	70
Cash and cash equivalents	55	55
Other Bank Balances	36	36
Other Current Assets	17	17
Total Assets	386	386
Total Equity	227	227
Non-Current Liabilities	6	6
Borrowings	0	0
Other Non-Current Liabilities	6	6
Current Liabilities	152	152
Borrowings	13	13
Trade Payables	71	71
Other Current Liabilities	69	69
Total Equity & Liabilities	386	386



For Further Information, please contact

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